GENDER & POLIO
INTRODUCTORY TRAINING

Prepared for the Polio Team of the Bill & Melinda Gates Foundation by the Global Center for Gender Equality at Stanford University

February 2022
Session 1: INTRODUCTION TO GENDER & HEALTH
WELCOME & INTRODUCTIONS
Training Objectives

**OBJECTIVE 1**
Increase the knowledge and skills of polio project implementation staff on gender and key related concepts.

**OBJECTIVE 2**
Introduce polio project implementation staff to practical methods and tools to support gender-intentional programming in polio eradication and AFP surveillance.

**OBJECTIVE 3**
Enhance the ability of polio project implementation staff to identify gender gaps and barriers in polio eradication and AFP surveillance.
Session Objectives

Session 1
Understand gender and other social dimensions as determinants of health and why gender equality matters for health outcomes

Session 2
Describe the links between gender and polio eradication and identify key gender gaps and barriers related to polio eradication and AFP surveillance
### Session 1: Agenda

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POWER WALK
Power Walk: Instructions

• For this activity, you’ve been assigned a **character**.

• We will read a series of **statements**.

• After each, imagine yourself **in this person’s shoes** and how that person would answer.
  • If the statement is likely to be **true** for your character, give yourself 1 point.
  • If the statement is likely to be **false** for your character, subtract 1 point.
  • If you are **unsure**, do not add or subtract any points.

• You will each **reveal** your character’s identity and total number of points at the end of the activity.
Power Walk: Debrief

• What do you observe as you look at where the characters ended up?
• For those at the front, what character do you represent? Why do you think you ended up at the front?
• For those at the back, what character do you represent? Why do you think you ended up at the back?
• What patterns do you observe?
• What does this tell us about what our societies value?
Gender, Power & Health

• Gender, age, ethnicity, sexual orientation, ability, place of residence, and other identifying factors are all important determinants of health, power, and privilege that influence needs, experiences, access, participation, and health status, among other aspects of health.

• People of varying identities are differently impacted and have different health outcomes and access and control over key resources.

• Certain life conditions may mean that people have less social support for coping with a disease or illness or less power to make decisions.

• For optimal health outcomes, health equity, and promotion of gender equality, we must work with all people – especially the people who finished last on the power walk!
BREAK

• Please return in five minutes
KEY CONCEPTS IN GENDER & HEALTH
Sex

- The **biological categorization** of a person as **male**, **female**, or **intersex**.
- Sex is **assigned at birth** based on **biological indicators**, including hormones, sex chromosomes, internal reproductive organs, and external genitalia.
- Sex and gender are commonly **conflated**, which contributes to widespread **erroneous beliefs** that cultural practices, roles, and norms around gender are biologically determined and therefore cannot be changed.
Gender

• The **socially** and **culturally constructed** ideas of what it is to be **male** or **female** in a specific context.

• Gender is evident in the **roles, responsibilities, attitudes, and behaviors** that a society expects and considers appropriate for males and females, independent of an individual’s own identity or expression.

• Societal and individual **expectations** about gender are **learned**, and **changeable** over time. They can be different within and among cultures, and often **intersect** with other factors, such as race, class, age, and sexual orientation.

• The accompanying pressures to **perform** and **conform** and the sanctions for not adhering to gendered expectations are also absorbed through social learning, often from a very young age. Gender is a **relational** concept that is best understood by examining interactions among individuals and social groups.

Pop Quiz: Gender or Sex?

Boys’ voices break at puberty, while girls’ do not.
Pop Quiz: Gender or Sex?

Boys’ voices break at puberty, while girls’ do not.

Answer: **Sex**
Pop Quiz: Gender or Sex?

Globally, more men than women smoke, which puts them more at risk of infectious respiratory diseases like influenza, TB, and COVID-19.
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Answer: Gender
Pop Quiz: Gender or Sex?

In many settings, women face challenges accessing healthcare because they are not supposed to interact with male healthcare providers or community health workers.
Pop Quiz: Gender or Sex?

In many settings, women face challenges accessing healthcare because they are not supposed to interact with male healthcare providers or community health workers.

Answer: Gender
Pop Quiz: Gender or Sex?

Women are more at risk of contracting Ebola because they are expected to take care of sick family members.
Pop Quiz: Gender or Sex?

Women are more at risk of contracting Ebola because they are expected to take care of sick family members.

Answer: Gender

Pop Quiz: Gender or Sex?

Polio generally affects children under age 5, but adult women are also at risk of contracting polio if they are pregnant.
Pop Quiz: Gender or Sex?

Polio generally affects children under age 5, but adult women are also at risk of contracting polio if they are pregnant.

Answer: Sex

Gender Norms

• The collectively held *expectations* and *beliefs* about how people should *behave* and *interact* in specific social settings and during different stages of their lives based on their sex or gender identity.

Gender Roles

• *Behaviors* and *activities* that a specific society in a particular time considers *acceptable*, *appropriate*, or *desirable* for a specific sex.

• Gender roles are the basis for the *gendered division of labor*: the way each society divides activities among men and women, boys and girls, according to socially established gender roles.

A perspective that acknowledges the concrete experiences of inequality that result from the interaction of gender with other social markers of difference.

- These markers include, but are not limited to, age, race, class, caste, religion, ability, or sexual orientation, gender expression, and sex characteristics.

- When these markers interact with gender, compounded forms of discrimination emerge that amplify people’s individual constraints and opportunities.

- Rather than defining men and women as homogenous groups, an intersectional approach acknowledges and works to understand the differences within and among groups of men and women and gender non-conforming individuals, and how these differences create unequal opportunities and access to resources.
Gender & Health

• Biological differences between men and women cannot explain all different disease patterns, such as differences in health-seeking behaviors and experience at healthcare settings.

• Different life circumstances, gender norms, and gender roles can affect health outcomes.

• Both sex and gender – along with other intersecting identities – influence disease patterns and health outcomes.
Exposure

• Exposure to infectious diseases can be different based on the gendered division of labor.

• For example:
  • With regard to malaria, women are typically responsible for collecting water, where they are likely to be in proximity to mosquitoes. They also have greater exposure due to the timing of tasks, such as cooking, at dusk and dawn.
  • Men are more exposed in migrant labor and farm settings.

The Bill & Melinda Gates Foundation (2020). Gender and Malaria Evidence Review.
• Health-related risks and vulnerabilities can vary between genders.
• For example:
  • Globally, many more men smoke than women. Smoking affects vulnerability to infectious respiratory diseases such as influenza and tuberculosis.
  • Young men are more likely to die or get injured in road traffic accidents.
• Many of these risks and vulnerabilities are due to harmful gender norms.

Knowledge & Beliefs

• Gender differences in literacy levels, health knowledge, and beliefs can affect health behaviors and outcomes.

• For example:
  • Gender differences in COVID vaccine hesitancy
  • Gender disparities in perceptions of susceptibility and severity of illness impacting protective behaviors in a pandemic


Access

• Women often fail to seek or delay care due to gender roles and gender norms, such as:
  • Lack of control over resources/money
  • Time constraints
  • Mobility restrictions
  • Stigma

• For example:
  • Women’s expected roles as caregivers mean they are not able to leave young children or ill family members to seek care.
Decision-Making Power

- Women and girls face greater risks of gender-based violence, malnutrition, and sexually transmitted infections due to unequal power relations.
- Women and girls often lack the autonomy to make decisions that impact their health, including exposure risks.
- For example,
  - “The recent outbreaks of the Ebola and Zika viruses have disproportionately affected women. Women are often responsible for providing healthcare in formal and informal roles. The social expectation that women will care for the sick limited women’s options and the ability to control their risk of infection during the Ebola outbreaks in West Africa” (Diggins & Mills, 2015).
  - “Lawmakers responded to the Zika outbreak by discouraging women from becoming pregnant (Dyer, 2015) without taking into account inequitable gender norms that inhibit women’s ability to negotiate contraceptive use or engage in family planning. Though Zika affects women more harshly than men biologically, the institutional response increased women’s vulnerability, by failing to focus on the couple unit and underlying gender relations.”

Experience

• Discriminatory attitudes of **communities** and **healthcare providers**
• **Lack of training and awareness** amongst healthcare providers and health systems of the specific health needs and challenges of women and girls


Gender Equality

• The state of being equal in status, rights, and opportunities, and of being valued equally, regardless of sex or gender identity and/or expression.

• In a state of gender equality, people are free to develop their personal abilities and make choices without the limitations set by stereotypes, gender norms, or prejudices.

• Gender equality is widely recognized as a fundamental human rights concern and a precondition for advancing development, reducing poverty, and promoting sustainable development.

• Gender equality implies that the interests, needs and priorities of both women and men are taken into consideration, and that achievement of development outcomes does not depend on an individual’s sex or gender identity and/or expression.
Gender Equity

• Fairness in treatment of all people regardless of sex or gender identity and/or expression.
  • The concept of gender equity recognizes that individuals have different needs and power based on their sex or gender identity and/or expression, and that these differences should be identified and addressed in a manner that rectifies inequities.
  • To ensure fairness, affirmative action is often used to remedy gaps and compensate for historical and social disadvantages that prevent individuals from otherwise operating as equals.
  • Gender equity is a strategy that can lead to gender equality using targeted time-bound policies.
WRAP-UP
Session 1: Key Takeaways

• Gender is a social concept related to, but different from, biological sex, both of which impact health outcomes.

• Gender interacts with other social markers of difference, such as age, ethnicity, sexual orientation, ability, place of residence, etc., to produce inequities that influence health.

• Gender, along with other intersecting identities, is an important determinant of health status and outcomes, including exposure, vulnerability and risk, knowledge and beliefs, access, decision-making power, and experience of care.

• Gender roles and norms, along with gender inequality, affect health on various levels.
Session Objectives

Session 1
Understand gender and other social dimensions as determinants of health and why gender equality matters for health outcomes

Session 2
Describe the links between gender and polio eradication and identify key gender gaps and barriers related to polio eradication and AFP surveillance
Fact Sheet: Gender and Polio

Case Study: AFP Surveillance in Sunlandia
THANK YOU!
References

- Global Center for Gender Equality (2021). Gender and Polio Profile.
- Global Polio Eradication Initiative (GPEI). (2019). GPEI Gender Animation. [https://www.youtube.com/watch?v=4zQjnaDFOrQ&t=15s](https://www.youtube.com/watch?v=4zQjnaDFOrQ&t=15s)
- MEASURE Evaluation (2017). The Importance of Gender in Emerging Infectious Diseases Data. [https://www.measureevaluation.org/resources/publications/fs-17-205a/at_download/document](https://www.measureevaluation.org/resources/publications/fs-17-205a/at_download/document)
References (continued)

Session 2:
INTRODUCTION TO GENDER & POLIO
Session Objectives

Session 1
Understand gender and other social dimensions as determinants of health and why gender equality matters for health outcomes

Session 2
Describe the links between gender and polio eradication and identify key gender gaps and barriers related to polio eradication and AFP surveillance
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<td>Introduction to Gender &amp; Polio</td>
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<td>Break</td>
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<td>Case Study: AFP Surveillance in Sunlandia</td>
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<td>5 mins</td>
<td>Break</td>
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<td>Applying a Gender Lens in Polio Programming</td>
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<td>15 mins</td>
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Session 1 Re-Cap

Gender refers to the biological differences between women and men that are difficult to change.

a) True

b) False
Session 1 Re-Cap

Gender refers to the biological differences between women and men that are difficult to change.

a) True

b) False
**Intersectionality means that:**

a) All women experience the same limitations and challenges.

b) Gender intersects with other factors, such as ethnicity, disability, or age, which can often compound discrimination and inequalities.

c) Gender identity does not correspond to sex at birth.
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a) All women experience the same limitations and challenges.

b) Gender intersects with other factors, such as ethnicity, disability, or age, which can often compound discrimination and inequalities.

c) Gender identity does not correspond to sex at birth.
Session 1 Re-Cap

Gender equality means:

a) That women and men are the same.

b) That women and girls get preferential treatment and receive more advantages and resources than men and boys.

c) The state of being equal in status, rights, and opportunities, and of being valued equally, regardless of sex or gender identity and/or expression.
Session 1 Re-Cap

Gender equality means:

a) That women and men are the same.

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INTRODUCTION TO GENDER & POLIO
Video: Gender and Polio Eradication

What gender-related barriers or challenges related to polio eradication were mentioned in the video?

Find out more about the global drive to eradicate polio at:

www.polioeradication.org/gender

Gender & Polio: What are the links?

- Globally, **no difference** between boys and girls on polio immunization status.
- There are, however, **regional and sub-regional differences** due to gender norms and roles.

Gender & Polio: What are the links?

• Most of the links between gender and polio eradication are about gender as a **social concept**, not driven by biology (sex).

• These include:
  - Risk factors and vulnerabilities
  - Health literacy and education
  - Access and decision-making
  - Experience in healthcare settings
Risk Factors & Vulnerability

• **Sex** is a risk factor for polio: males are more at risk for developing paralytic polio; adult females are also at risk if they are pregnant.

• **Malnutrition**, a risk factor for polio, can be influenced by gender.

• **Physical activity** is a risk factor associated with the severity of paralysis.

• In societies where boys are more valued than girls, boys are more likely to receive better nutrition, timely medical care, vaccines, and other opportunities.

Health Literacy & Education

• Women’s literacy and education status have a strong influence on their children’s health due to gender norms that put mothers in the role of caretaker (over fathers).

• Children of more educated mothers are significantly more likely to be immunized (this is consistent across countries).

• A mother’s individual educational level, as well as the literacy rate of her community, are important factors for a child’s complete immunization.

• Women lacking health literacy can have a limited understanding of immunization (such as knowing which diseases vaccines prevent, vaccine dosage, and schedule) and low motivation to vaccinate their child.

• Gender influences polio communication and outreach.

Access & Decision-Making

• Mothers and other women family members are typically the primary caregivers but often have lower status in the household and community.

• Healthcare-related decision-making is negotiated within the household and extended family and is often gendered.

• Women may experience lack of mobility due to gender norms, or lack of transportation or access to, and control over, other critical resources.

• Women often have less access to, and control over, resources and income-generating opportunities within households and communities.
Experience in Healthcare Settings

• Women experience **lower quality** of service (responsiveness of services, range of services available, provider attitudes, skills, and behavior).

• Immunization/health services **target mothers** as the primary caretakers of children, with less focus on fathers.

• In many settings, women can freely **interact with women healthcare providers** only through house-to-house campaigns and outreach, and there is less availability of **women health workers** in general.

Gender and Polio: True or False?

Let’s discuss...

“We vaccinate all girls and boys equally; therefore, gender plays no role in the immunization program.”
Gender and Polio: True or False?

Let’s discuss...

“We vaccinate all girls and boys equally; therefore, gender plays no role in the immunization program.”

False
Gender and Polio: True or False?

Let’s discuss...

“There are no differences in terms of girls’ and boys’ vulnerability to contracting polio or getting help when displaying AFP symptoms.”
Gender and Polio: True or False?

Let’s discuss...

“There are no differences in terms of girls’ and boys’ vulnerability to contracting polio or getting help when displaying AFP symptoms.”

False
Gender and Polio: True or False?

Let’s discuss...

“Men and women can equally access health information and make decisions about their own and their children’s healthcare in the areas we work in.”
Gender and Polio: True or False?

Let’s discuss...

“Men and women can equally access health information and make decisions about their own and their children’s healthcare in the areas we work in.”

False
Gender and Polio: True or False?

Let’s discuss...

“The sex of the community health worker conducting active case search or conducting outreach on polio eradication rarely matters. What matters is how good and skilled they are in their job.”
Gender and Polio: True or False?

Let’s discuss...

“The sex of the community health worker conducting active case search or conducting outreach on polio eradication rarely matters. What matters is how good and skilled they are in their job.”

False
BREAK

• Please return in five minutes
CASE STUDY: AFP SURVEILLANCE IN SUNLANDIA
Case Study: AFP Surveillance in Sunlandia

• We will now divide into **breakout groups** for a case study.
• First, **read** through the case study background and scenario.
• Then, **discuss** the questions as a group.
• Be ready to **share back** your main points to plenary.
Case Study: Debrief

• What gender-related barriers and factors negatively affecting polio eradication can you identify in this scenario, considering the situation of Sara and Joseph and the overall situation in Sunlandia?

• What are the gender-related barriers and factors that should be considered when approaching communities in Sunlandia in relation to community outreach and information-sharing related to AFP and polio?

• What barriers exist for community health workers conducting active case search and surveillance in communities in Sunlandia? Can you describe how these barriers might be different for women and men?
APPLYING A GENDER LENS IN POLIO PROGRAMMING
What are Gender Gaps?

A disparity between women’s and men’s and boys’ and girls’ condition or position in society based on gendered norms and expectations.

Gender gaps reflect the unequal distribution of opportunities, resources, or outcomes.

How are Gender Gaps Revealed?

Via analysis of:

• **Sex-disaggregated data** that show the extent of inequalities.
• Data on issues that affect **only one sex** (e.g., maternal mortality) or largely one sex (e.g., gender-based violence).
• Data can be **quantitative or qualitative**, from diverse sources.
What are Gender Barriers?

Barriers a person faces in being able to benefit from an intervention, technology, or program – due to their gender.

NOTE:

• Both gender gaps and barriers should be analyzed with attention to intersectionality – i.e., how gender interacts with other social markers (e.g., wealth, education, religion, caste, tribe, rurality) to shape outcomes.
Gender Analysis

• A critical and systematic examination of differences in the constraints and opportunities available to an individual or group of individuals based on their gender.

• Gender analysis explores social relationships and gender gaps in domains including:
  • Gendered division of labor
  • Access to, and control over, resources
  • Decision-making power
  • Opportunities for advancing gender equality

Gender Analysis in Health

• Examination of interactions between biological and socio-cultural factors that lead to situations of relative disadvantage in health matters for one gender over another.

• Evidence-based: Posing key questions that help to uncover where women, men, boys, girls, and gender non-conforming individuals are differentially placed, affected, and involved; why these differences occur and whether they can be prevented, if harmful.

• Intersectional: Looking at intersecting factors to understand which women/men/boys/girls/people are most affected.
Gender Analysis in Health

Gender analysis in health highlights differences among men, women, boys, girls, and gender non-conforming individuals regarding:

- Risk factors and vulnerability
- Health-seeking behavior
- Access to health information, resources, and services
- Decision-making processes
- Experience of care
- Health outcomes
- Etc.
Gender Analysis in Polio Eradication

What influences polio eradication outcomes? What barriers and challenges exist?

Consider:

• Risk factors and vulnerability
• Roles, norms, and responsibilities
• Needs and challenges
• Access to, and control over, resources
• Access, use, and experience of health services
Risk Factors & Vulnerability

For example:

• Who is at risk of contracting polio? Is the risk different for girls and boys, and why?

• How can vulnerability be explained by gender norms and roles? What are the biological risk factors?
Roles, Norms & Responsibilities

For example:

• Who makes decisions about children’s healthcare, vaccination, AFP treatment?

• Who takes care of children and has information about their health status?

• What is the level of participation of women frontline workers in outreach and surveillance activities? What barriers do they face?
Needs & Challenges

For example:

• Where do women and men get information about polio and AFP surveillance? What are their preferred information sources and channels? What barriers exist to information, or for seeking healthcare?
Access To & Control Over Resources

For example:

- What differences are there in terms of women and men having access and control over resources needed to seek vaccines and healthcare for children?
  - Information
  - Time
  - Transportation
  - Money
  - Childcare/indirect/opportunity costs
  - Other?
For example:

- Are there differences with boys’ and girls’ access to vaccinations/vaccination coverage? What factors could explain this?
- What factors could explain differences in AFP case numbers for girls and boys? In the disease notification period? Are there differences in health-seeking for AFP girls and boys? Why?
- Who uses traditional health services/providers? Are there differences for women and men?
- How does the sex of the healthcare provider or community worker matter for outcomes?
- What is the current balance of women and men working at different levels of polio eradication, including surveillance? What is preventing women’s meaningful participation?
BREAK

• Please return in five minutes
WRAP-UP
Gender is a social determinant of health because it:

a) Influences exposure and risk factors to many diseases.

b) Influences the responses of the culture, society, and health systems to health problems.

c) Influences access to information and health services.

d) Influences health-seeking behaviors and access to resources.

e) All of the above.
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c) Influences access to information and health services.

d) Influences health-seeking behaviors and access to resources.

e) All of the above.
Training Re-Cap

Which one of these statements is true?

a) Gender roles are societal, learned, and reinforced from a young age.

b) “Gender” and “sex” generally refer to the same issue.

c) “Sex” refers to the roles and norms shaping women and men in society.
Which one of these statements is true?

a) Gender roles are societal, learned, and reinforced from a young age.

b) “Gender” and “sex” generally refer to the same issue.

c) “Sex” refers to the roles and norms shaping women and men in society.
Training Re-Cap

Some disparities between vaccination coverage for girls and boys exist in certain regions.

a) True

b) False
Training Re-Cap

Some disparities between vaccination coverage for girls and boys exist in certain regions.

a) True

b) False
Gender-related barriers to polio eradication include:

a) Access to, and control over, key resources like transportation or money.
b) Decision-making power in families.
c) Mobility and autonomy.
d) Lower literacy levels.
e) All of the above.
Training Re-Cap

Gender-related barriers to polio eradication include:

a) Access to, and control over, key resources like transportation or money.

b) Decision-making power in families.

c) Mobility and autonomy.

d) Lower literacy levels.

e) All of the above.
Equal participation of women in community surveillance and polio eradication matters because:

a) Women have better communication skills than men.

b) In many settings, it is easier for women to enter households and interact with other women due to gender norms.

c) Women have the right to full and meaningful participation.

d) Both b and c.
Training Re-Cap

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c) Women have the right to full and meaningful participation.

d) Both b and c.
Gender analysis refers to:

a) Collecting sex-disaggregated data.

b) Including gender indicators in M&E plans.

c) Examining the differences between people based on their gender that may be leading to unequal access to opportunities/benefits from an intervention or policy.
Gender analysis refers to:

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b) Including gender indicators in M&E plans.

c) Examining the differences between people based on their gender that may be leading to unequal access to opportunities/benefits from an intervention or policy.
Gender influences polio eradication because:

a) Girls are deliberately discriminated against in vaccination campaigns.

b) Gender norms and roles can create barriers that influence access to, and delivery of, polio vaccines and AFP surveillance.

c) It does not really influence polio eradication in any way.
Gender influences polio eradication because:

a) Girls are deliberately discriminated against in vaccination campaigns.

b) Gender norms and roles can create barriers that influence access to, and delivery of, polio vaccines and AFP surveillance.

c) It does not really influence polio eradication in any way.
Session 2: Key Takeaways

- Sex and gender influence polio risk factors and vulnerabilities, health literacy and education, access to and decision-making related to vaccination and care, and experience in healthcare settings.

- It is critical to collect and analyze sex-disaggregated AFP and other polio eradication-related data to be able to monitor and address gender-related discrepancies.

- Gender also influences the challenges and risks faced by community health workers.

- Gender analysis highlights differences among men, women, boys, girls, and gender non-conforming individuals regarding, for example, risk factors and vulnerability, health-seeking behavior, access to health information, resources and services, decision-making processes, experience of care, health outcomes, and more.

- Context-specific gender analysis is a critical first step toward identifying and addressing gender barriers and inequities and is crucial to designing interventions that reach all people.
Training Objectives

OBJECTIVE 1
Increase the knowledge and skills of polio project implementation staff on gender and key related concepts

OBJECTIVE 2
Introduce polio project implementation staff to practical methods and tools to support gender-intentional programming in polio eradication and AFP surveillance

OBJECTIVE 3
Enhance the ability of polio project implementation staff to identify gender gaps and barriers in polio eradication and AFP surveillance
• ERG Discussion Paper (2018). Gender Lens to Advance Equity in Immunization (pp. 4-14).
THANK YOU!
References

• Global Center for Gender Equality (2021). Gender and Polio Profile.
• Immunisation and Gender: A Practical Guide to Integrate a Gender Lens into Immunization Programmes, UNICEF Regional Office for South Asia (ROSA) (2019).
• MEASURE Evaluation (2017). The Importance of Gender in Emerging Infectious Diseases Data. https://www.measureevaluation.org/resources/publications/fs-17-205a/at_download/document
References (continued)

This training package, which includes a facilitation guide and slide deck, was developed by Natasha Brownlee, Associate Gender Integration Specialist at the Global Center for Gender Equality (GCfGE), with support from Franz Wong, GCfGE Senior Gender Integration Consultant. The original materials from which this package was adapted, including the case study and fact sheet, were developed by Sini Ramo, independent consultant for the GCfGE, and Franz Wong, who also provided overall technical leadership and guidance, with support from Loida Erhard, independent consultant. Technical review and direction were provided by Lucero Quiroga, GCfGE Director of Gender Integration, and Angela Hartley, GCfGE Deputy Director of Gender Integration. Kathy Schienle provided copyediting for the materials. Design for all materials was provided by RRD Design. The technical service provided by the Global Center for Gender Equality is funded by the Bill & Melinda Gates Foundation Gender Integration team.